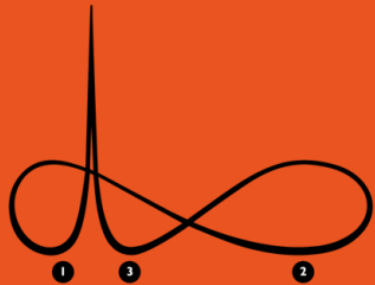




# Blockchain demonstrator

A supply chain simulation  
for blockchain integration

Workshop Blockchain Demonstrator



Topsector Logistiek

This material was (partly) realized with financing from the Topsector Logistiek.



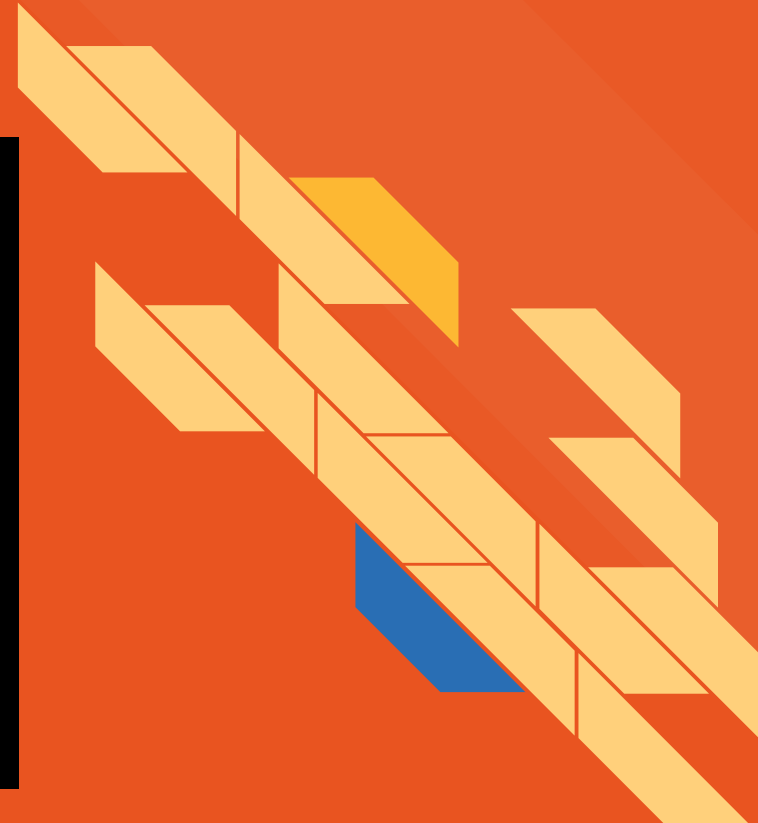
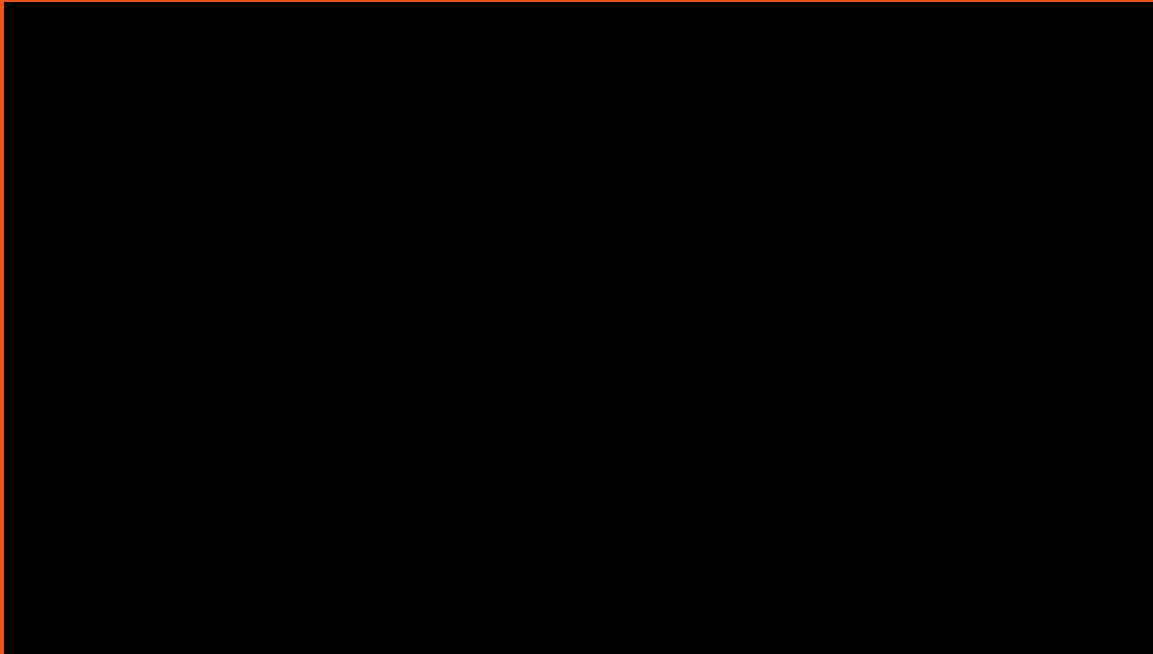
# Jamboard

[shorturl.at/gpxGH](https://shorturl.at/gpxGH)

Why are you here?  
Who are you?  
What would you like to learn?  
What do you know about supply chain already?  
What problems do you think are most prolific in supply chain?



# The world of supply chain



# Famous Examples



It's all about supply chain!



# What is supply chain?

The science of obtaining, producing and distributing materials and products in a proper place and in proper quantities.

- Getting stuff from A to B
- On time
- In sufficient quantities
- And sufficient quality



Seems so simple! We've been doing it for over 4000 years!

We must have gotten it right by now.. Right?







# What's going on?



- Can technology save us?



# Agenda

Intro & presentation of session's learning outcomes

Feedback on the game preparation, discussion on bullwhip effect

Playing the bullwhip effect only game (1 round)

Feedback on bullwhip effect

Introduction of blockchain & DLT

Playing the blockchain demonstrator (1 round)

Feedback on BCDM

Conclusion & practical takeouts for real life

# We are

Christiaan Verhoef

<https://www.linkedin.com/in/christiaanverhoef/>



Maxime Bouillion

<https://www.linkedin.com/in/maximebouillon/>





# SPARK!

## Supply Chain 4.0

Living Lab

*This research project (Spark! Living Lab) is part of the research programme Sustainable Living Labs, which is co-financed by the Dutch Research Council (NWO), the Ministry of Infrastructure and Water Management, Taskforce for Applied Research (SIA) and the Top Sector Logistics.*

Developed and supported by





Delft University of Technology



Supply Chain Finance Community



# Jamboard

[shorturl.at/gpxGH](https://shorturl.at/gpxGH)

Why are you here?  
Who are you?  
What would you like to learn?  
What do you know about supply chain already?  
What problems do you think are most prolific in supply chain?





# Goal of today



## "Feel" logistics

To participate in a simulation so that you can "feel" the effect of being in a supply chain. Gaining an insight as to why the supply chain suffers from its unique problems.

## Understand Bullwhip

Understand why supply chains keep running into these problems and what it has to do with **Data**.

## Foreshadow automation

Brainstorm possible improvements to the dilemmas of the supply chain



# Learning objectives

What is a supply chain?



What are important flows in a supply chain? How do they move?

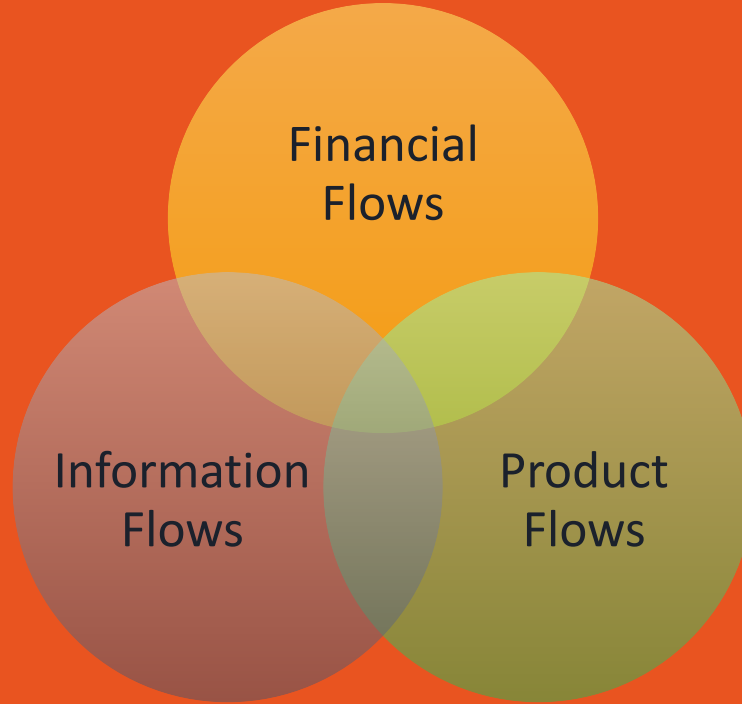
What typical supply chain reaction does the beer game show?

What are data sharing technologies (DST)? Their role? Their potential impact?

What effect DST have on the supply chain reaction shown in the beer game?

What are recommended behaviors in a supply chain?

# Supply chain is about



# Blockchain demonstrator

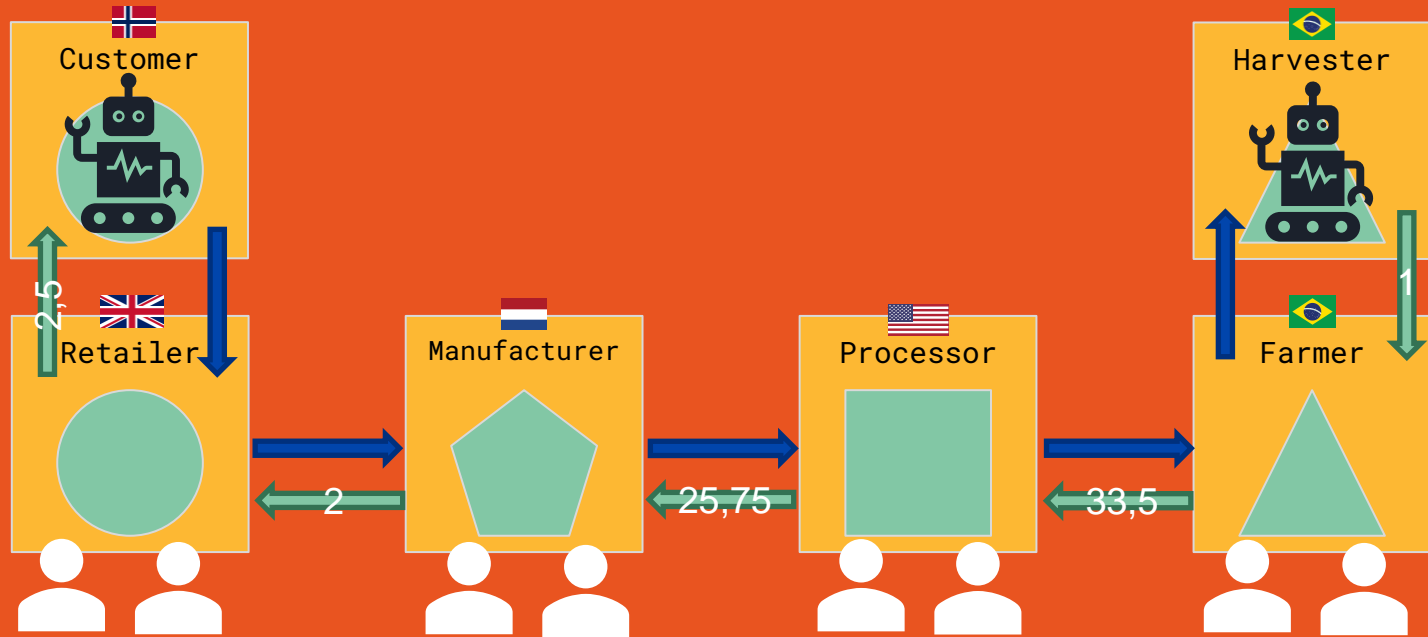


# Picture Thorsen





# The blockchain demonstrator

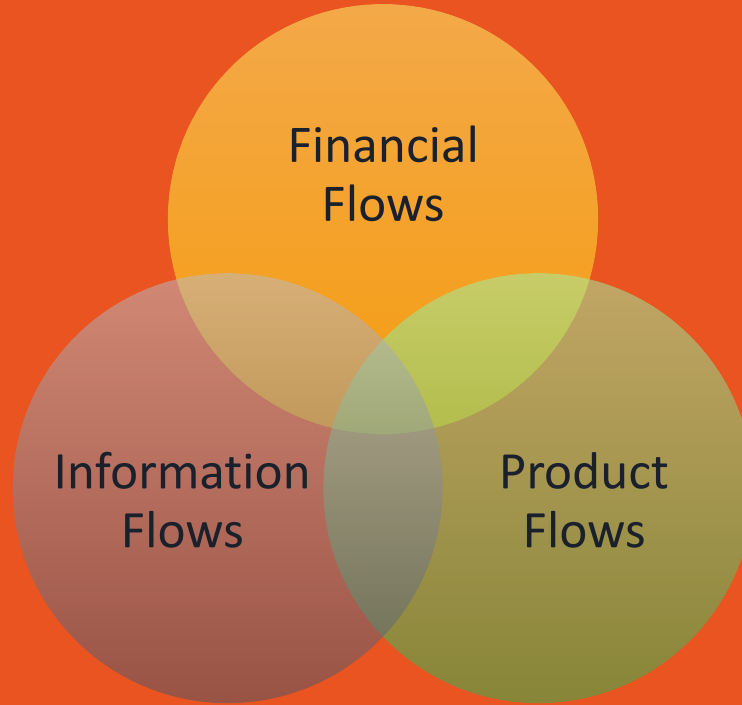


➡ Demand

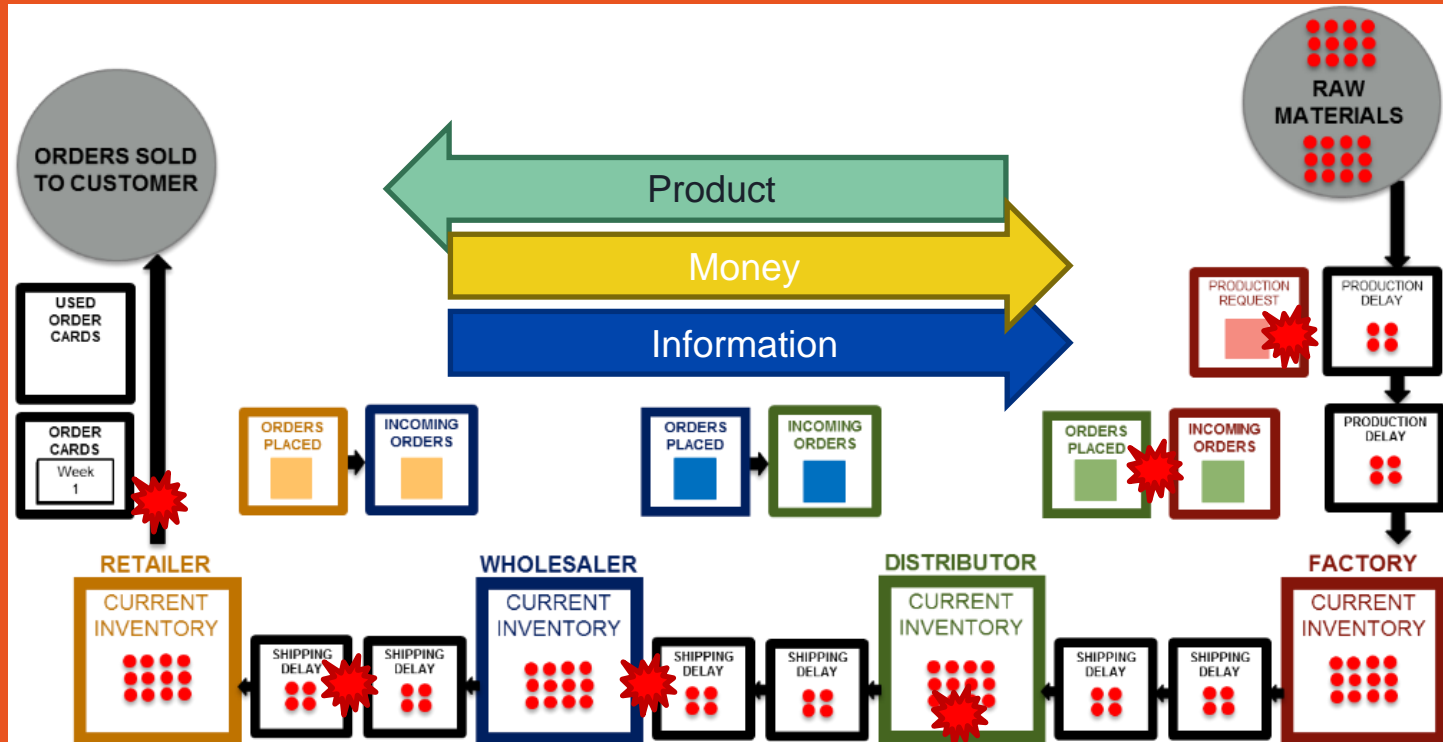
➡ X Product

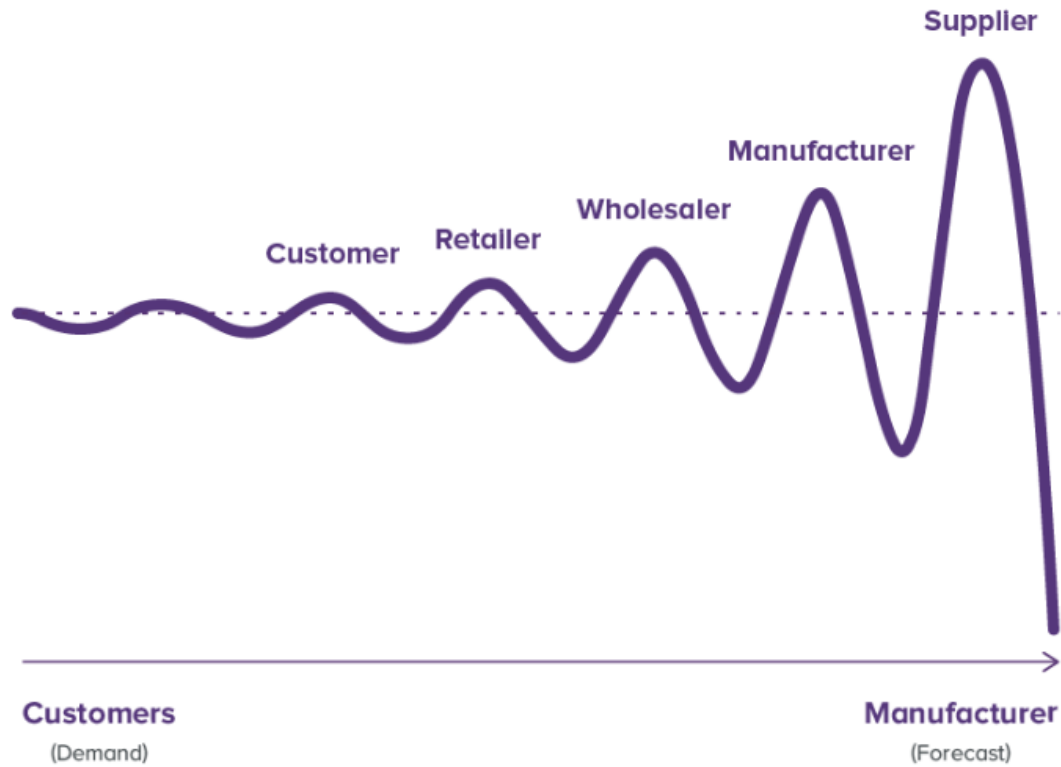


# Supply chain is about



# The beer game







# Learning objectives

What is a supply chain?



What are important flows in a supply chain? How do they move?



What typical supply chain reaction does the beer game show?



What are data sharing technologies (DST)? Their role? Their potential impact?

What effect DST have on the supply chain reaction shown in the beer game?

What are recommended behaviors in a supply chain?

Let's play



Go to:  
<https://demonstrator.sparklivinglab.nl/>



Reflections?





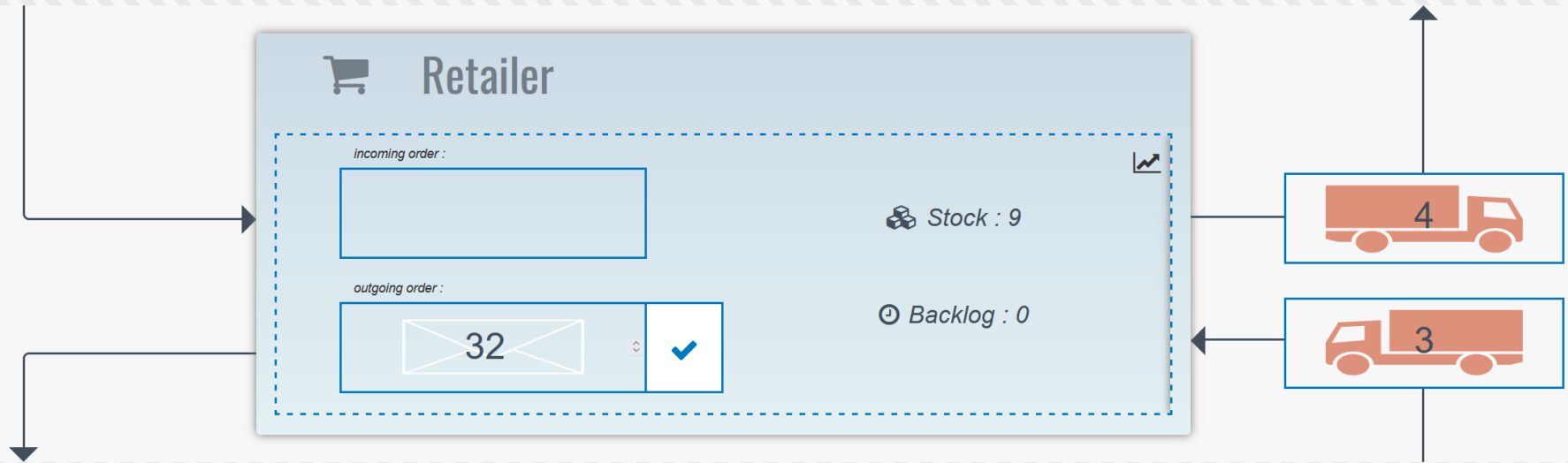


## Play the Beer Game

Learn supply-chain principles through a visual simulation

⊕ Start a new game

➡ Join an existing game





**No human is connected to the following stakeholders :**

- wholesaler
- distributor
- manufacturer

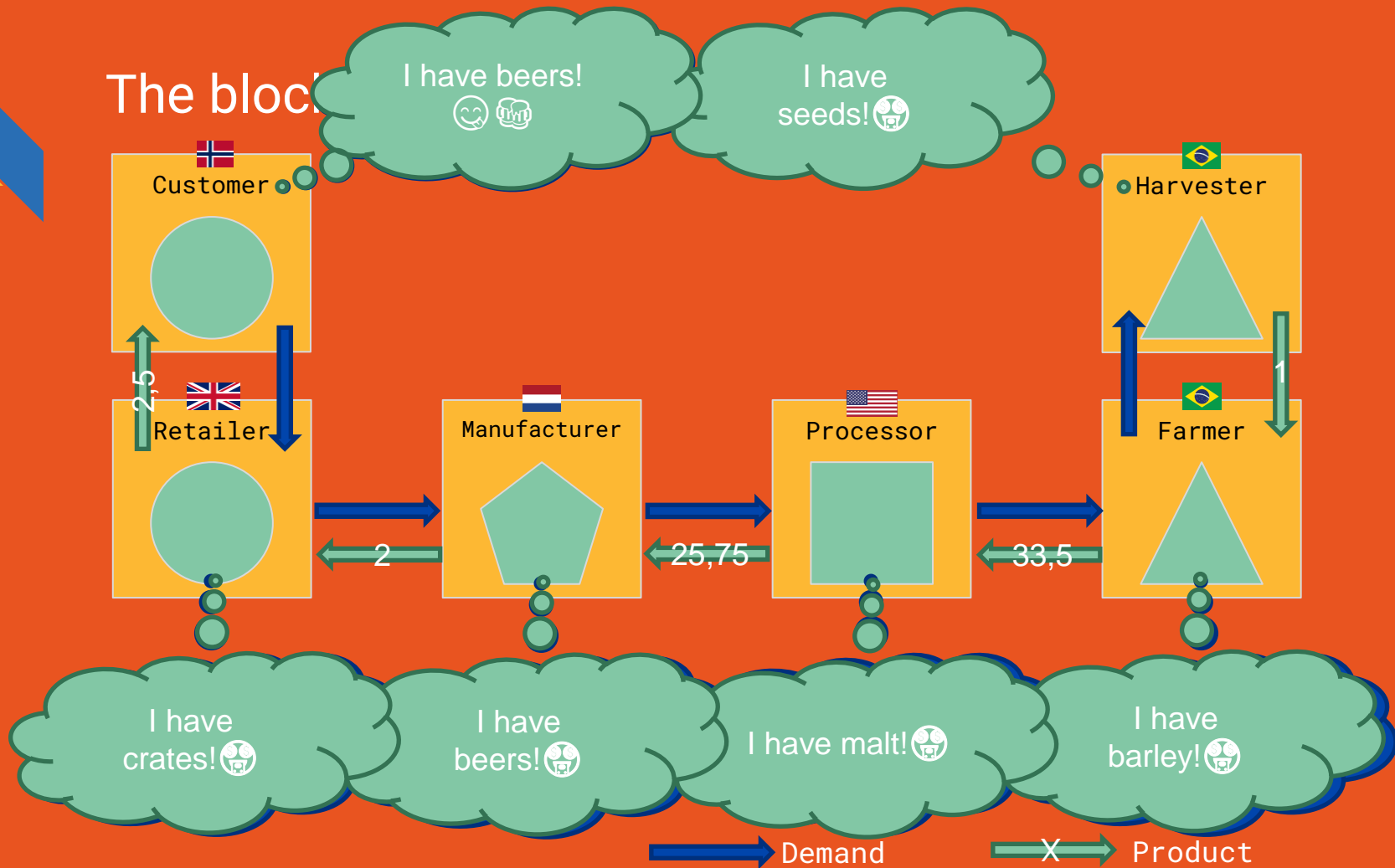
*Do you want the computer to play for them ?*

☐ **Don't show anymore**

Back

Send anyway

# The block



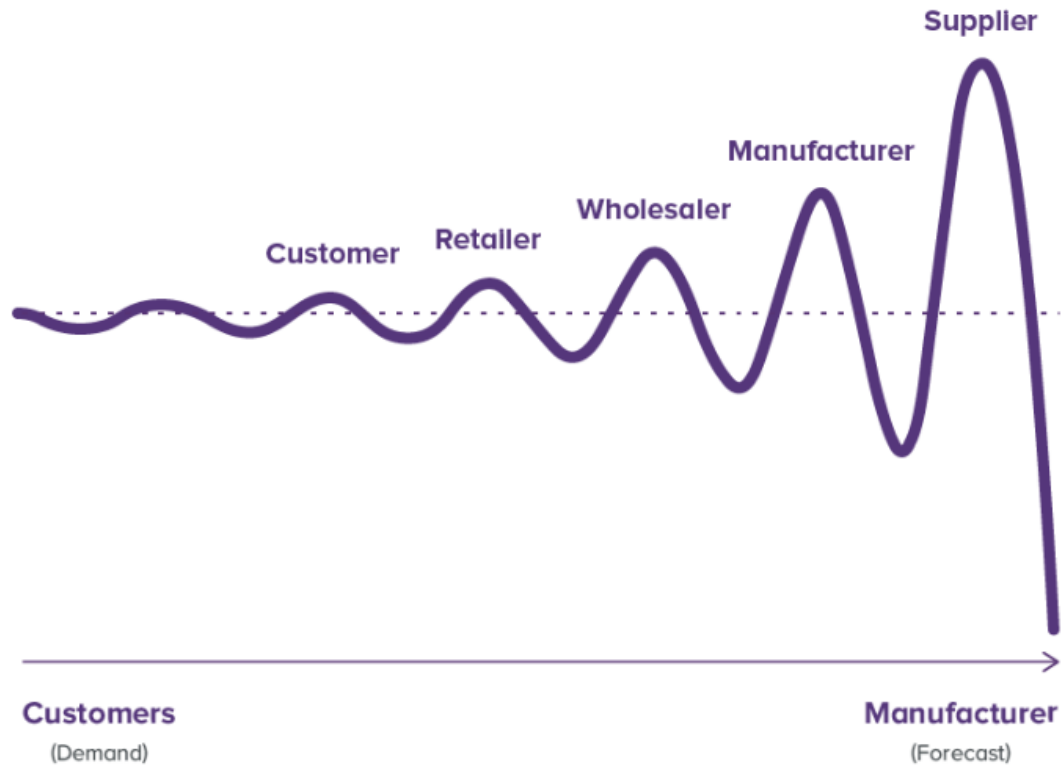


The bullwhip effect

- Supply-chains may reach a situation where :
- Stakeholders alternate between phases of over-stock and out-of-stock.
  - These variations increase as we move up the chain from consumer to raw-material suppliers.

Can you identify this phenomenon in the graphs below ?





Preparations -> Game 2









# The IBM Tradelens use case

About cargo freight management

Automated exchange of information

Making paper-based processes more efficient

A real application of blockchain on a supply chain

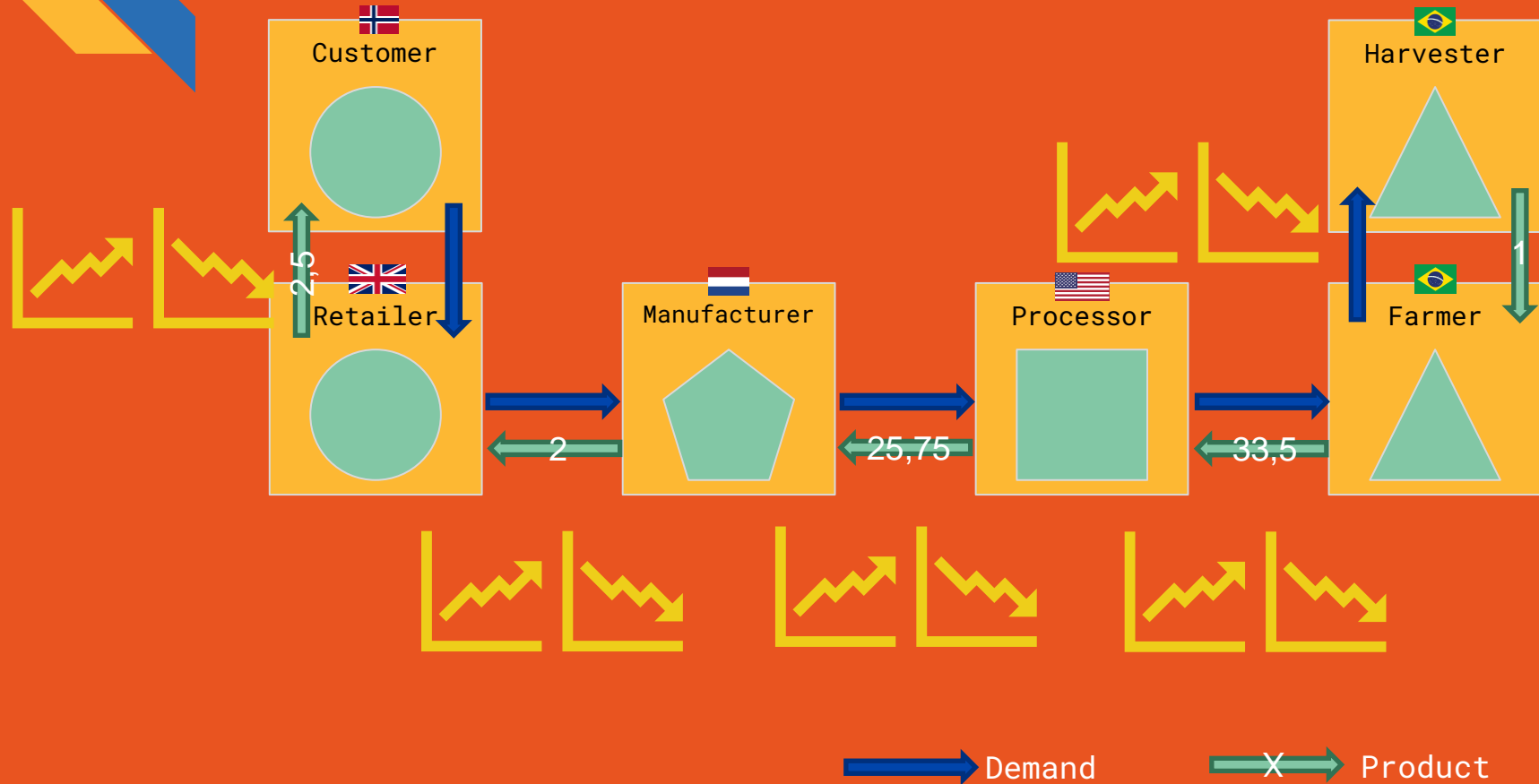
With some real results



MAERSK

TRADELENS

# The blockchain demonstrator



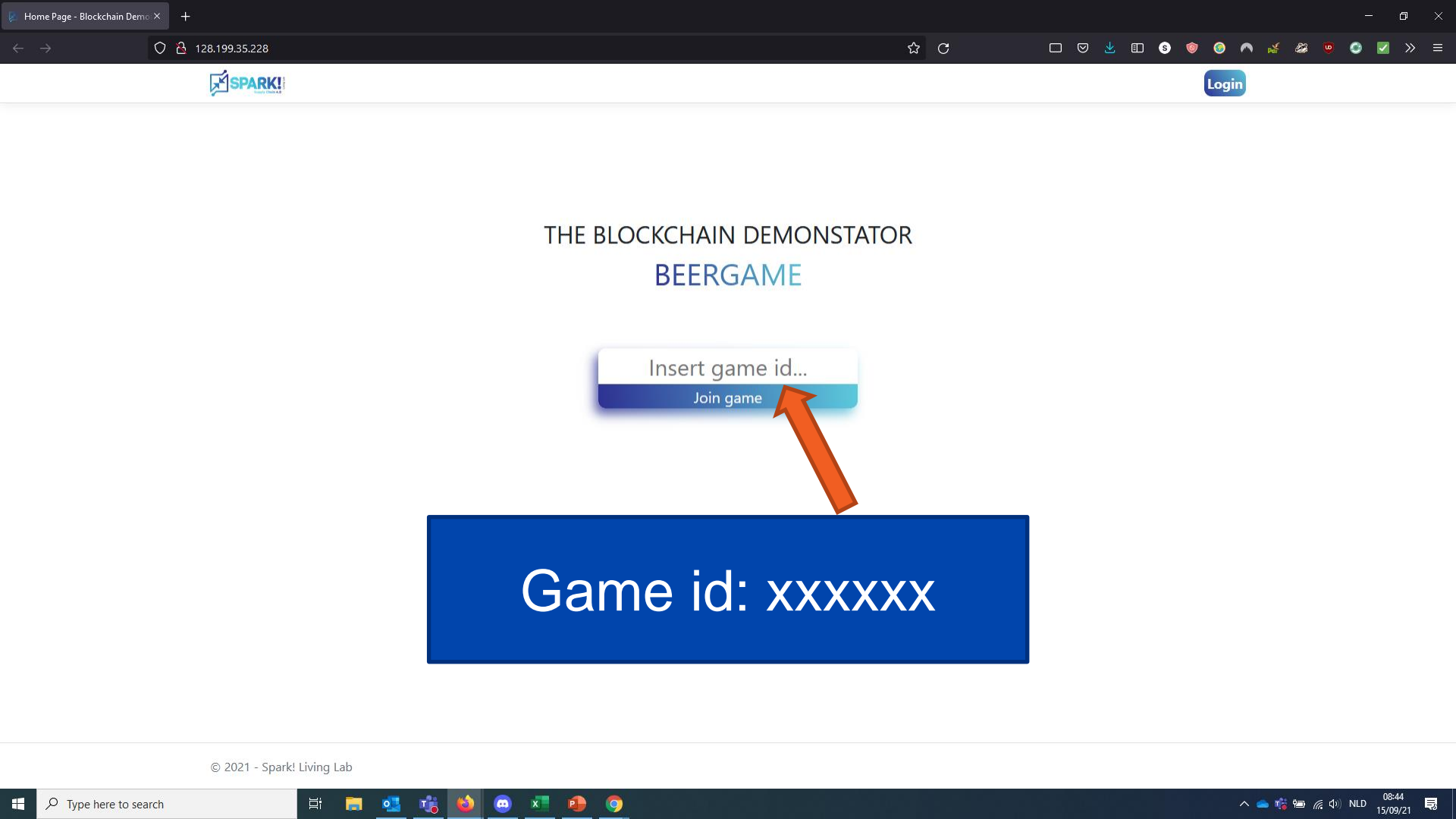
# One duo, two key roles

## Person A

- Is on the web app
- Input order
- Tracks inventory changes
- Tracks customer order changes
- Proposes new order

## Person B

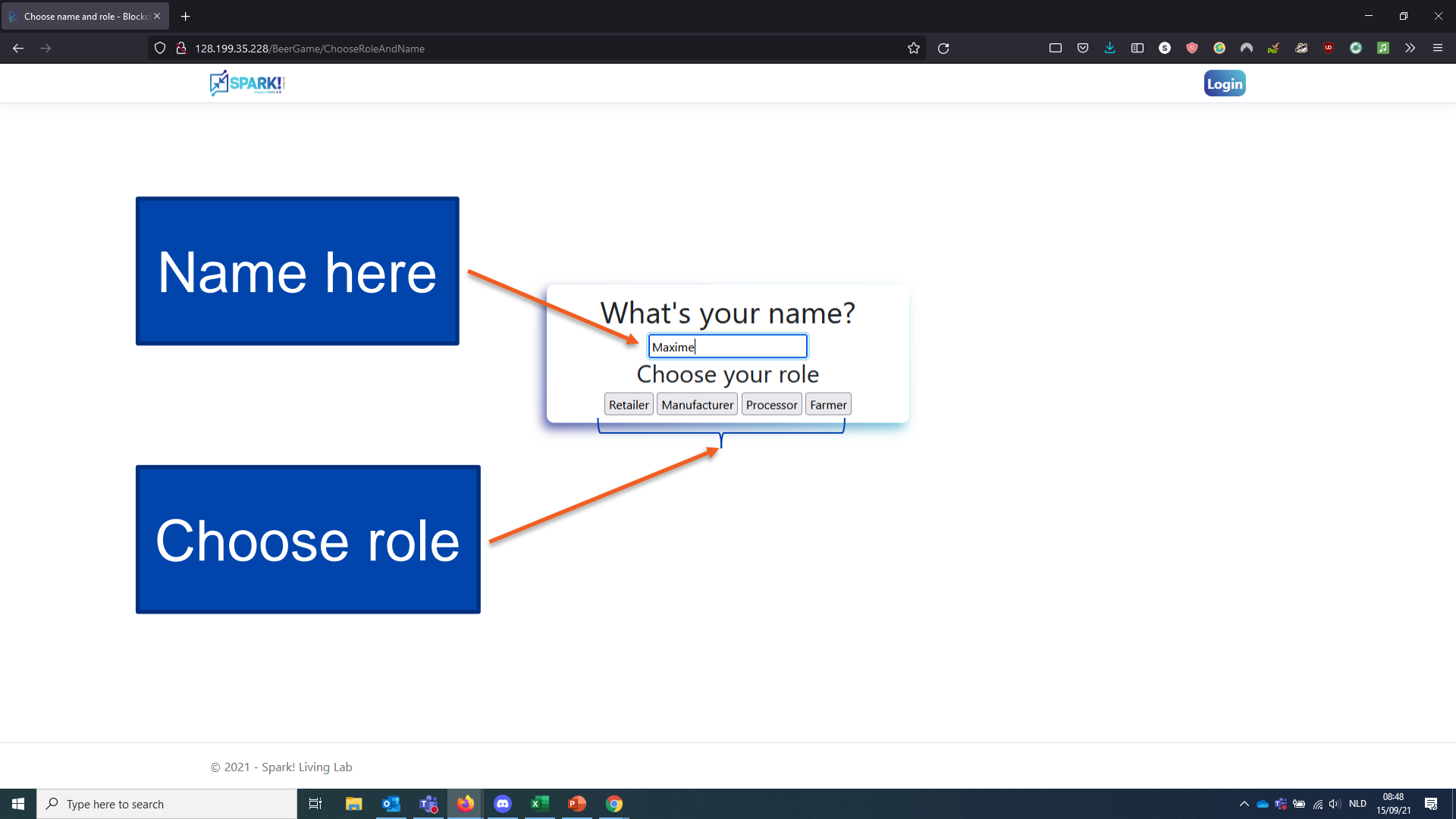
- In on the Gsheet
  - Input for each round
    - + Order to supplier
    - + Inventory
    - + Balance
- Looks for trend, pattern with graphs
- Advises on order



## THE BLOCKCHAIN DEMONSTATOR BEERGAME

Join game

Game id: xxxxxx



Name here

What's your name?

Maxime

Choose your role

Retailer

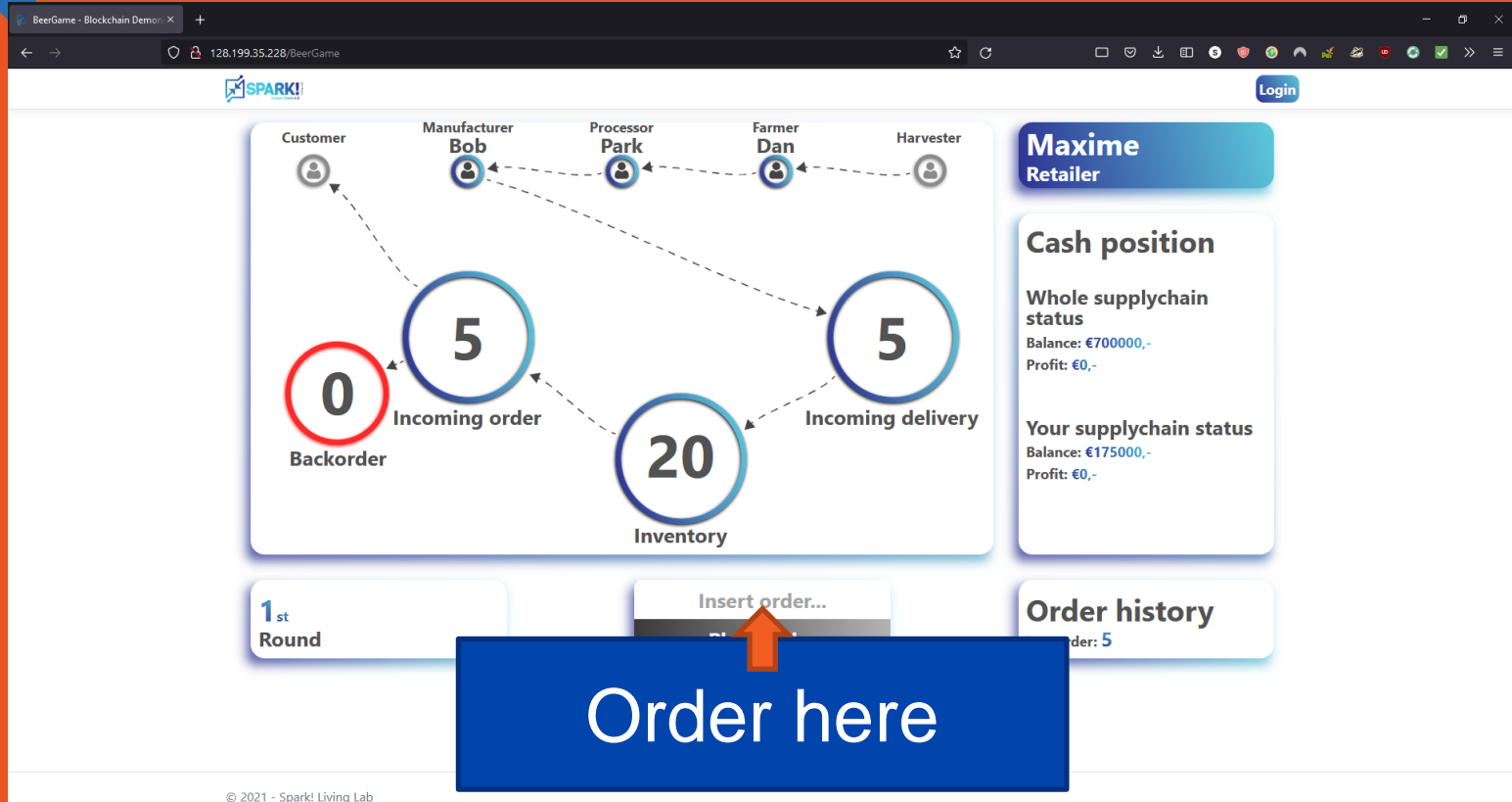
Manufacturer

Processor

Farmer

Choose role

# The gameplay



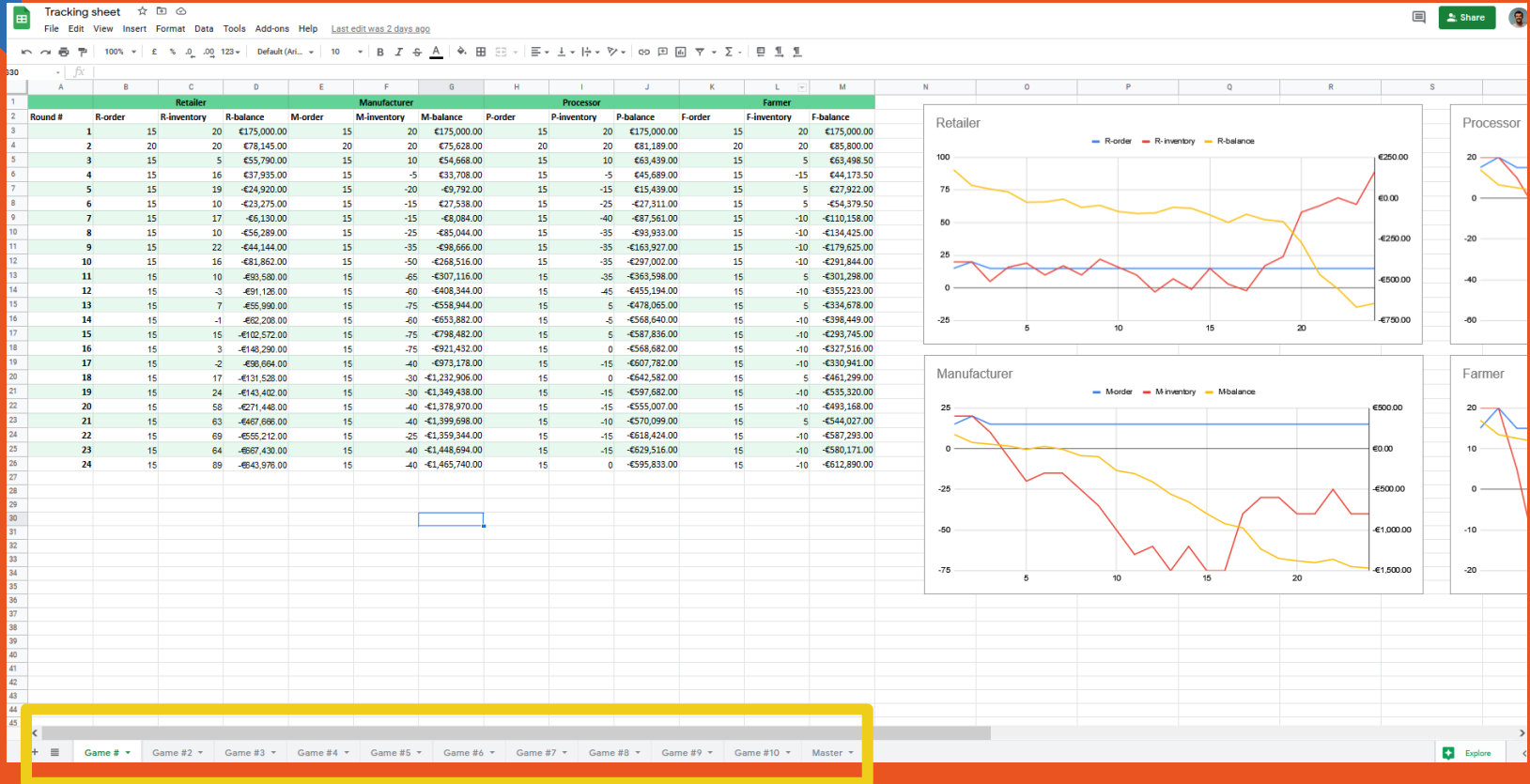




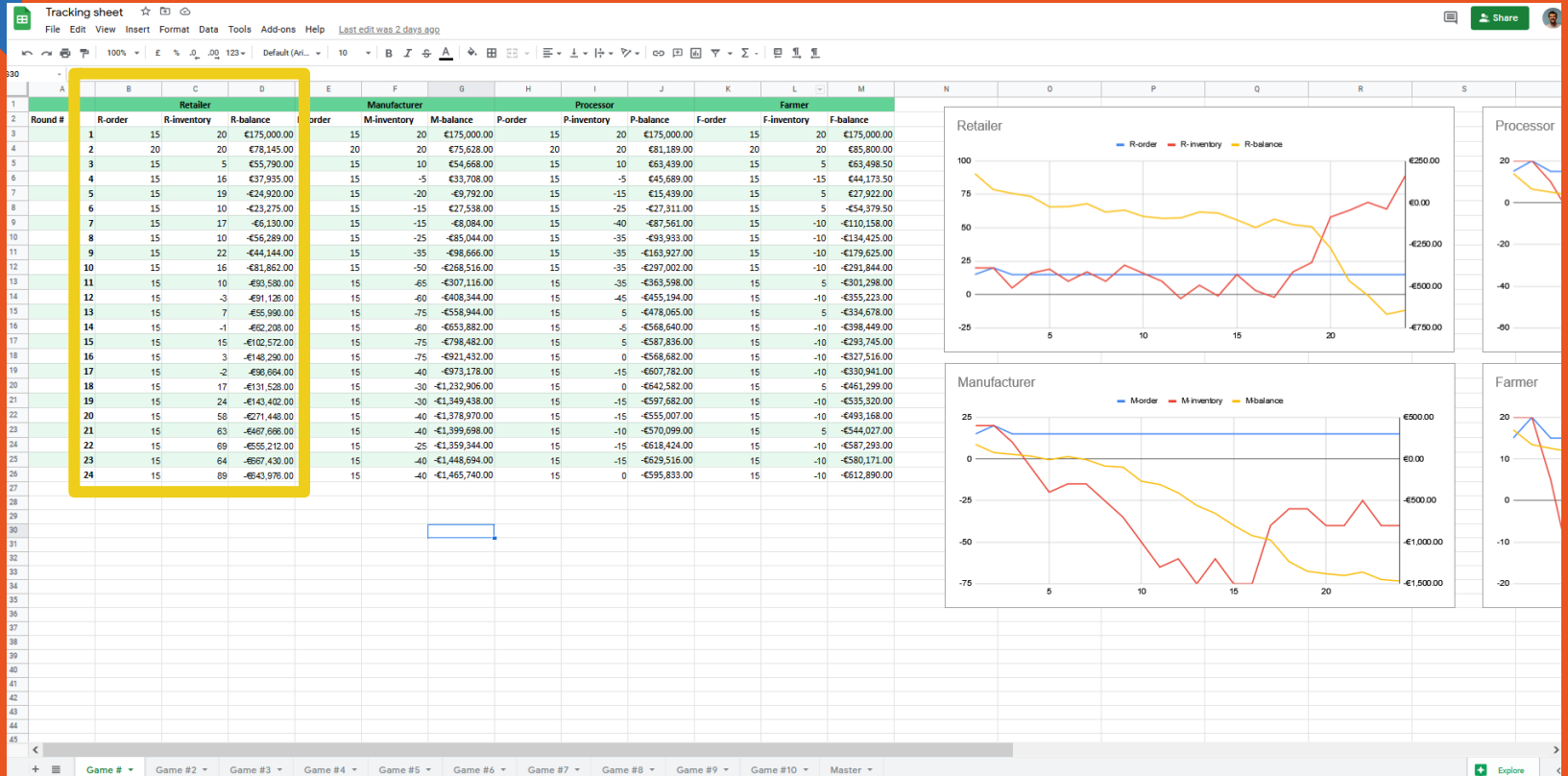
Go to:

<https://docs.google.com/spreadsheets/d/1HyyIIYx0P0dlwp7G4UnQrkhLuj17TmaNNjCkAbr0Zf0/edit?usp=sharing>

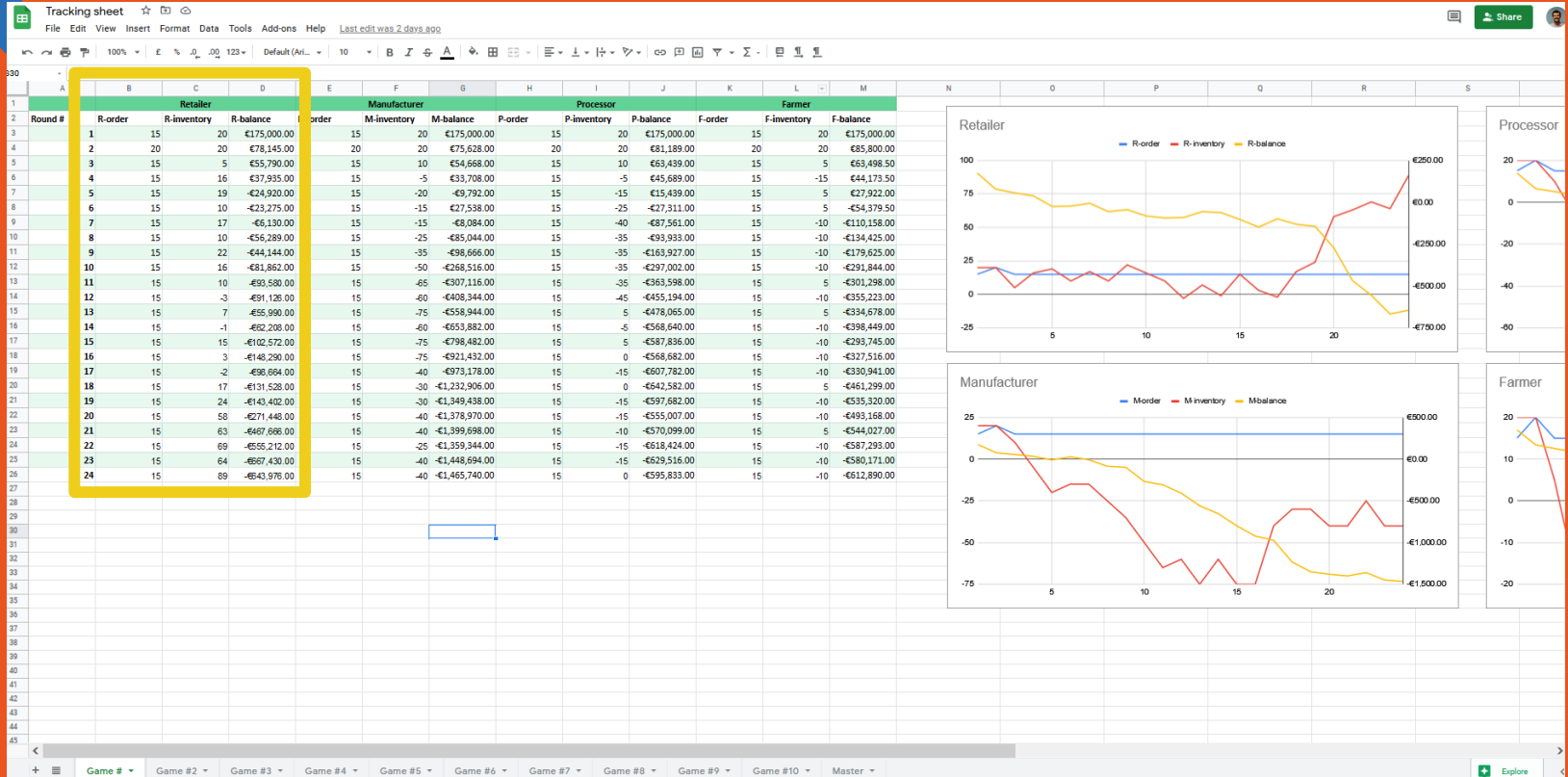
# Find your game number, go to the corresponding tab



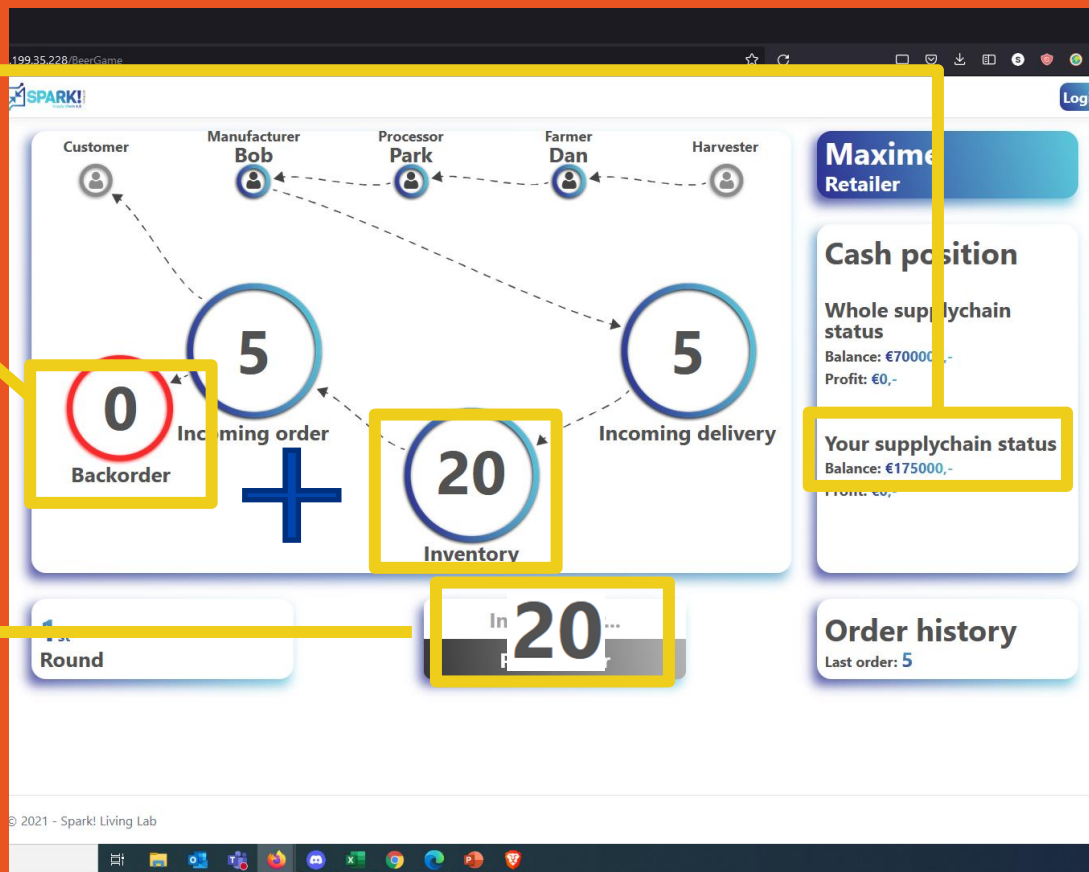
# Find your role



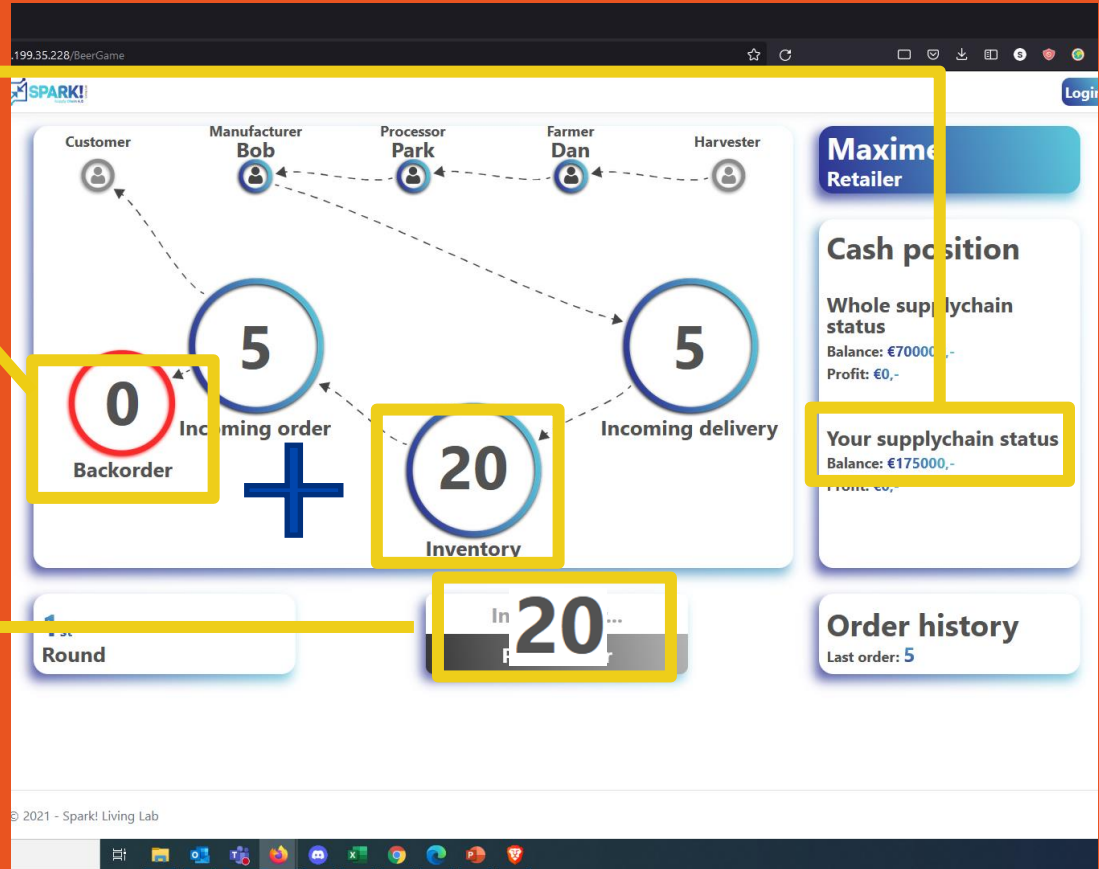
# Each line is a day, fill it in accordingly



Retailer			
Round #	R-order	R-inventory	R-balance
1			
2			
3			
4			
5			
6			
7			
8			
9			
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			



Retailer			
Round #	R-order	R-inventory	R-balance
1	5	20	€175,000.00
2			
3			
4			
5			
6			
7			
8			
9			
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			



Before we start





# Some questions

- What is the chain total physical lead time?
- What is the chain total information lead time?
- What are the expenses?
- What are the earnings?



# As a DUO, what you will want to

BeerGame - Blockchain Demonstration

128.199.35.228/BeerGame

SPARK! LIVING LAB

Login

Customer

Manufacturer Bob

Processor Park

Farmer Dan

Harvester

0 Backorder

5 Incoming order

20 Inventory

5 Incoming delivery

1<sup>st</sup> Round

Insert order... Place order

Maxime Retailer

Cash position

Whole supplychain status

Balance: €700000,- Profit: €0,-

Your supplychain status

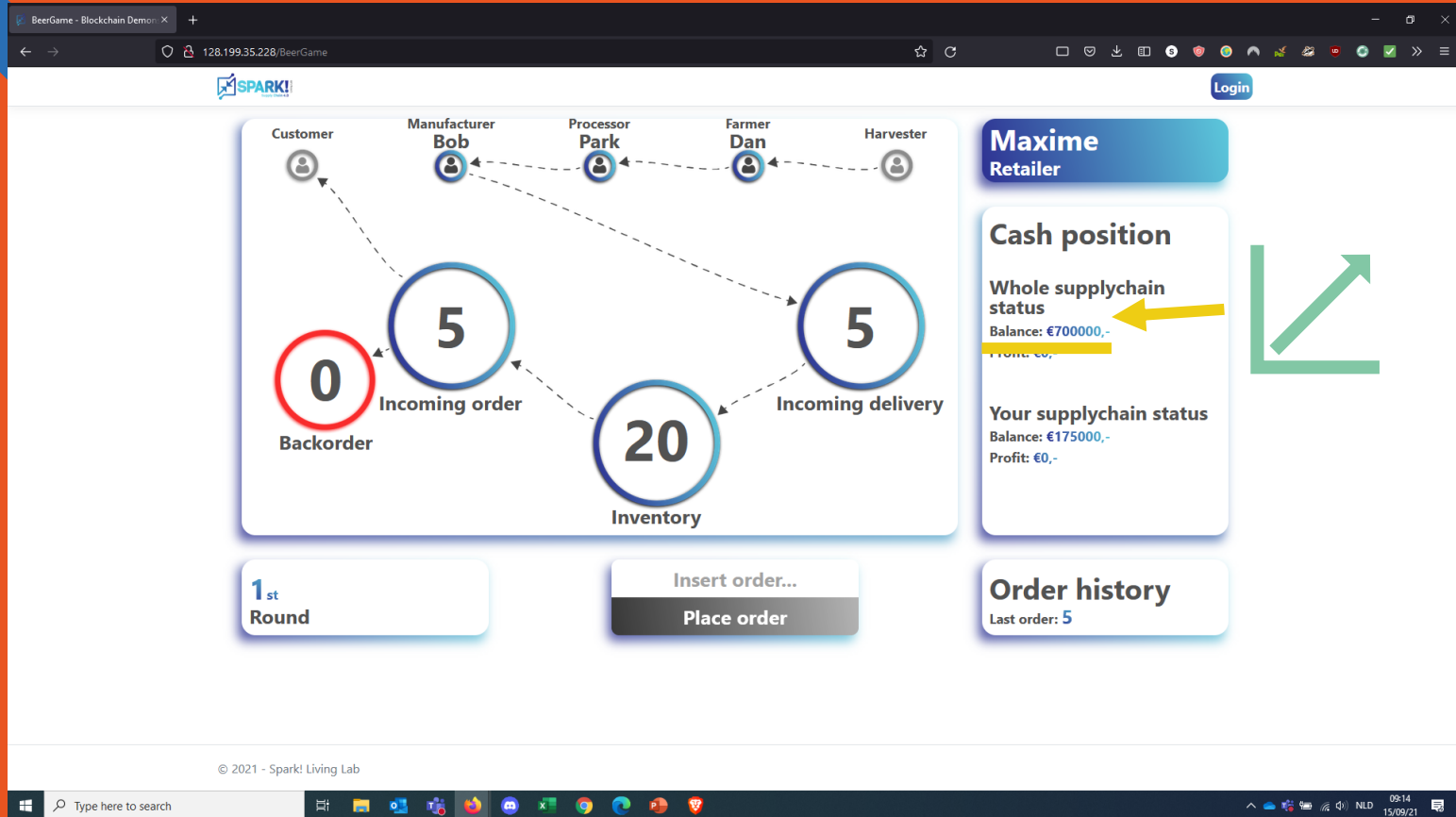
Balance: €175000,- Profit: €0,-

Order history

Last order: 5

© 2021 - Spark! Living Lab

# As a CHAIN, what you will want to



## Last few tips

- Manage inventory
- You handle different products: Seeds, barley, malt, beers & packs  
→ they have different prices!
- Inventory is cheaper than Backlogs!!
- Incoming order comes delayed, as well as cash from your customer
- Pay attention to inventory and not your turn overs
- By managing inventory, you can control your income/turn over, NOT the other way around

Let's play ! -> Game 2





# Troubleshooting sheet

- One duo per role on a same chain
- One chain per duo
- Use Google Chrome
- If stuck, refresh
- Close as many unused tabs
- Don't rush it, it's still a beta version

# Stop at this screen!



Games

Logout

## Choose your supplychain setup

You provide

You are managing your own transportation system. You own the vehicles. You need to ensure the support staff and handle the administration yourself as an organization.

You provide with help

You are leveraging a transportation company. Your order is priority. You own a few vehicles, yet the bigger part of the shipment is handled by an outside company. You partly handle the administration of the shipments.

Trusted party

With another name, third party logistics. You hire a third company to handle your orders this way you outsource the responsibility a hiring a support and administration staff. You do not own vehicles for shipping. You partly handle the administration of this shipments.

DLT

The distributed Ledger technology speed up the information flow in the supply chain. The transportation of the shipment is outsourced. Documentation between the stakeholders, authorities, and your own organization works as real time data. This way the cost can be reduced by 15 to 20% and the lead time can be decreased by 40%.

# P&L of the chain

## Profit

Product sale

## Loss

Inventory

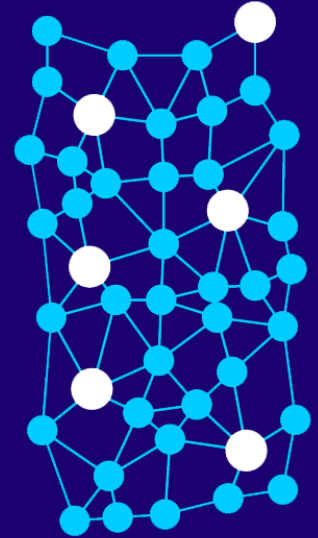
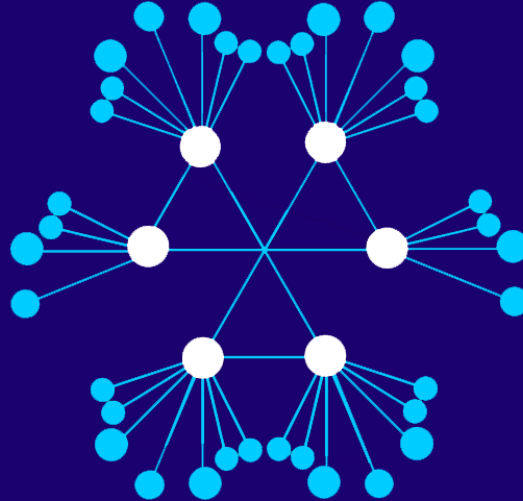
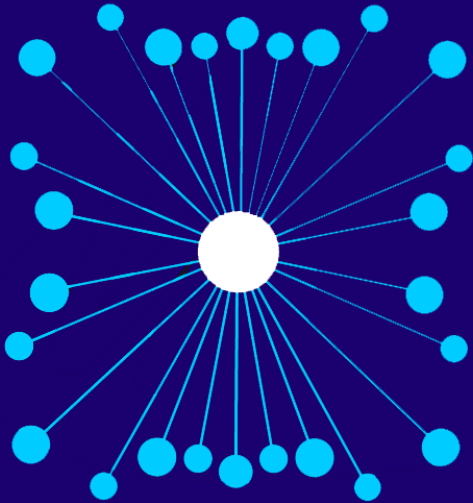
Backorder

Maintenance

Transport

Product purchase from supplier

# Centralized vs Decentralized vs Distributed Network: An Overview





# Centralized network

## Advantage

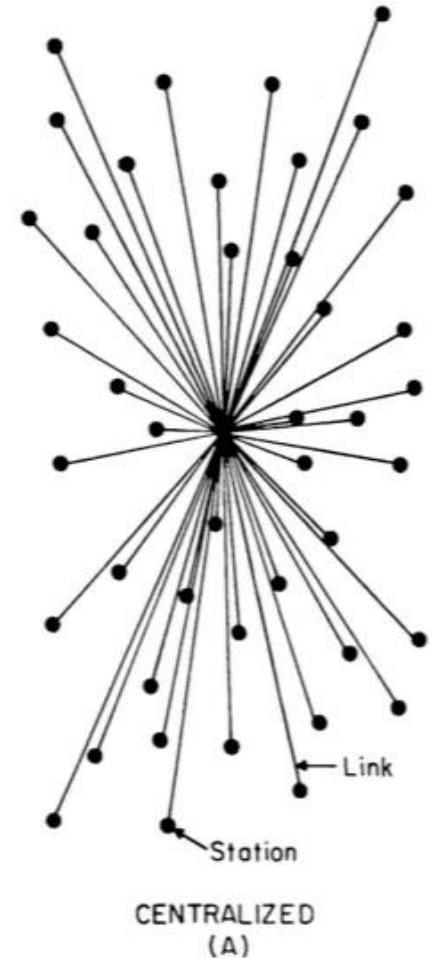
- Simple deployment
- Can be developed quickly
- Affordable to maintain
- Practical when data needs to be controlled centrally

## Inconvenient

- Prone to failures
- Higher security and privacy risks for users
- Longer access times to data for users who are far from the server

## Examples

- Dictatorship
- Single server ERP



# Decentralized network

## Advantages

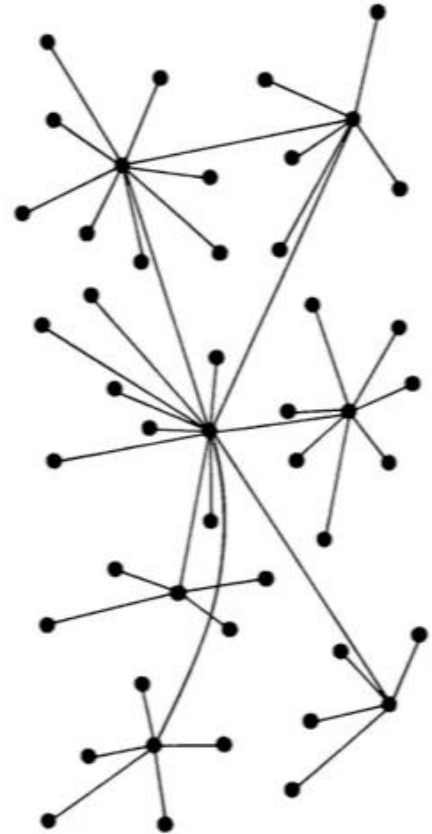
- Less likely to fail than a centralized system
- Better performance
- Allows for a more diverse and more flexible system

## Inconvenients

- Security and privacy risks to users
- Higher maintenance costs
- Inconsistent performance when not properly optimized

## Examples

- Internet
- SAP



DECENTRALIZED  
(B)

# Distributed network

## Advantages

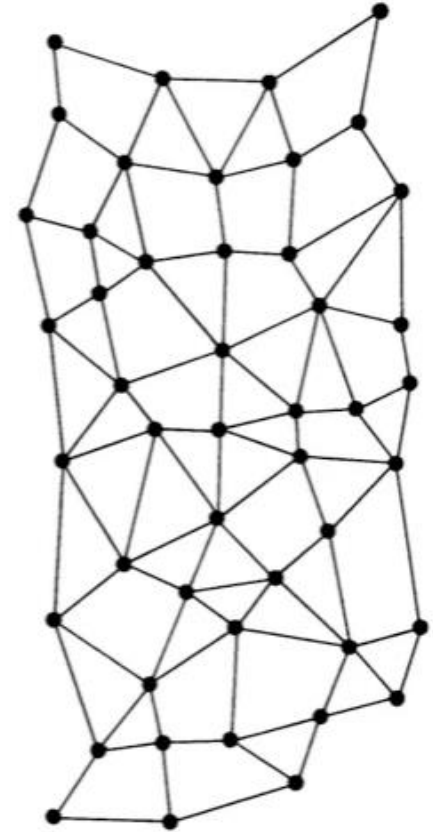
- Fault-tolerant
- Transparent and secure
- Promotes resource sharing
- Extremely scalable

## Inconvenients

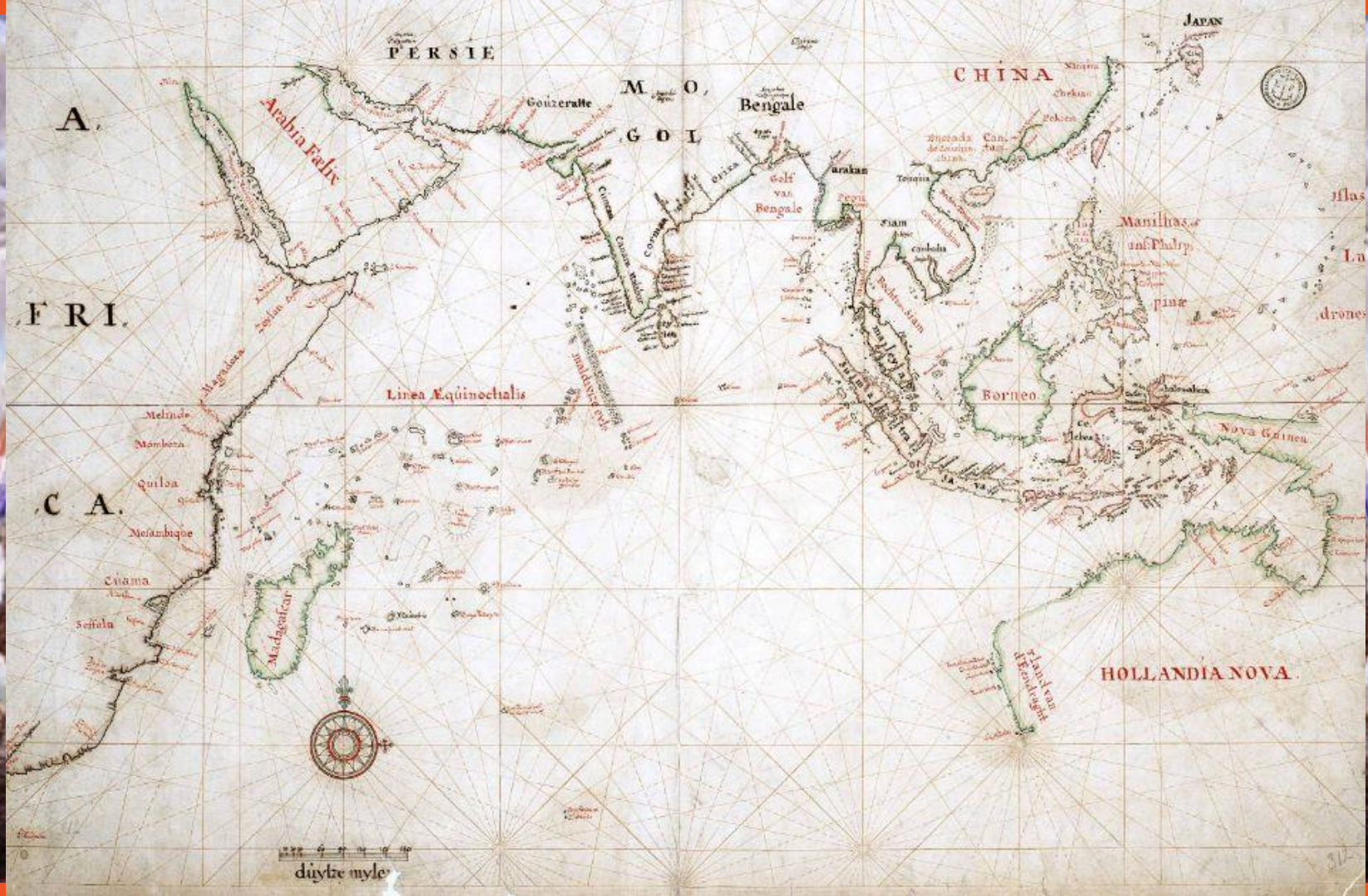
- More difficult to deploy
- Higher maintenance costs

## Examples

- Blockchain



DISTRIBUTED  
(C)





# Data sharing technologies ?



# Stop at this screen!



Games

Logout

## Choose your supplychain setup

You provide

You are managing your own transportation system. You own the vehicles. You need to ensure the support staff and handle the administration yourself as an organization.

You provide with help

You are leveraging a transportation company. Your order is priority. You own a few vehicles, yet the bigger part of the shipment is handled by an outside company. You partly handle the administration of the shipments.

Trusted party

With another name, third party logistics. You hire a third company to handle your orders this way you outsource the responsibility a hiring a support and administration staff. You do not own vehicles for shipping. You partly handle the administration of this shipments.

DLT

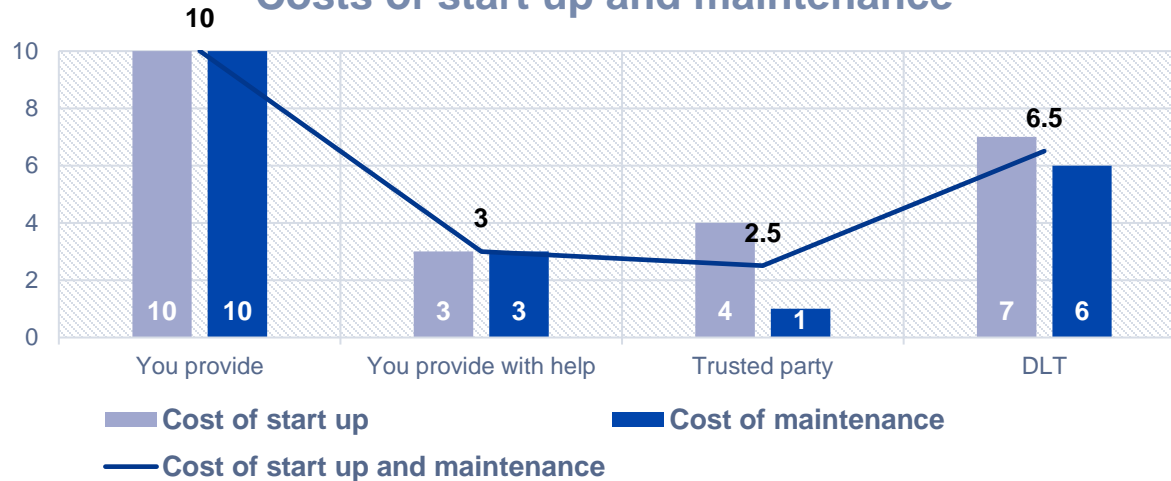
The distributed Ledger technology speed up the information flow in the supply chain. The transportation of the shipment is outsourced. Documentation between the stakeholders, authorities, and your own organization works as real time data. This way the cost can be reduced by 15 to 20% and the lead time can be decreased by 40%.

Deal with problems	PRO	CON
You provide (your own fleet)	To be seen, heard, applauded for the work that has been done.	Costs a lot of money and high administration
You rent a small fleet	You only have part of the costs and you are only dependable on yourself	You are dependable on others, high rent costs if business is slow
You use a trusted partner	You let someone else deal with the problem of transport	You are dependable (vendor locked) on others, lead times may jump up
You let the blockchain decide	Less paperwork, insightful lead times, Automatic contract negotiation,	High implementation costs, data-sharing


## Lead Time improvements and Transportation Costs



## Costs of start up and maintenance







Type	Name	Example	Communication	Storage	Network	Relational complexity
You provide	Own network	Pepsi Co. , PB America, Wayne Farms LLC (small fleet)	mail/ fax/ calls	<i>own server:</i> own PC or shared cloud within the organization	own fleet	there is no added actor, not complex
You provide with help	3PL (Third-party Logistics)	Faurecia	call/ mail/ messages/ API	<i>SQL DB:</i> evergreen and always up to date, with AI-powered and automated features that optimize performance and durability	outsourced fleet	there are added actors, complex. communication more complicated
Trusted party	Freight forwarder= DCC (Dedicated Contract Carrier)	DHL, DSV, XPO log	calls/ messages/ social media platform (like WhatsApp)/ API	<i>SQL DB:</i> evergreen and always up to date, with AI-powered and automated features that optimize performance and durability	outsourced fleet	there are added actors, complex. communication more complicated
DLT	Blockchain Partners	TradeLens	IoT/ API/ smart contacts( automatic data transport regarding shipments)	<i>ledger storage, and off chain or side DB storage:</i> decentralized peer-to-peer system, data stored in blocks which connects with hashes. Data non changable one block refers to the previous one creating a chain. Off chain data stored in SQL DB,	outsourced fleet	there is no added actor , not complex

Let's finish it!



Feedback 1 -> Jamboard





# Learning objectives

What is a supply chain?



What are important flows in a supply chain? How do they move?



What typical supply chain reaction does the beer game show?



What are data sharing technologies (DST)? Their role? Their potential impact?



What effect DST have on the supply chain reaction shown in the beer game?

What are recommended behaviors in a supply chain?

# Feedback 2





# Learning objectives

What is a supply chain?



What are important flows in a supply chain? How do they move?



What typical supply chain reaction does the beer game show?



What are data sharing technologies (DST)? Their role? Their potential impact?



What effect DST have on the supply chain reaction shown in the beer game?



What are recommended behaviors in a supply chain?



Outro



Thank you !

